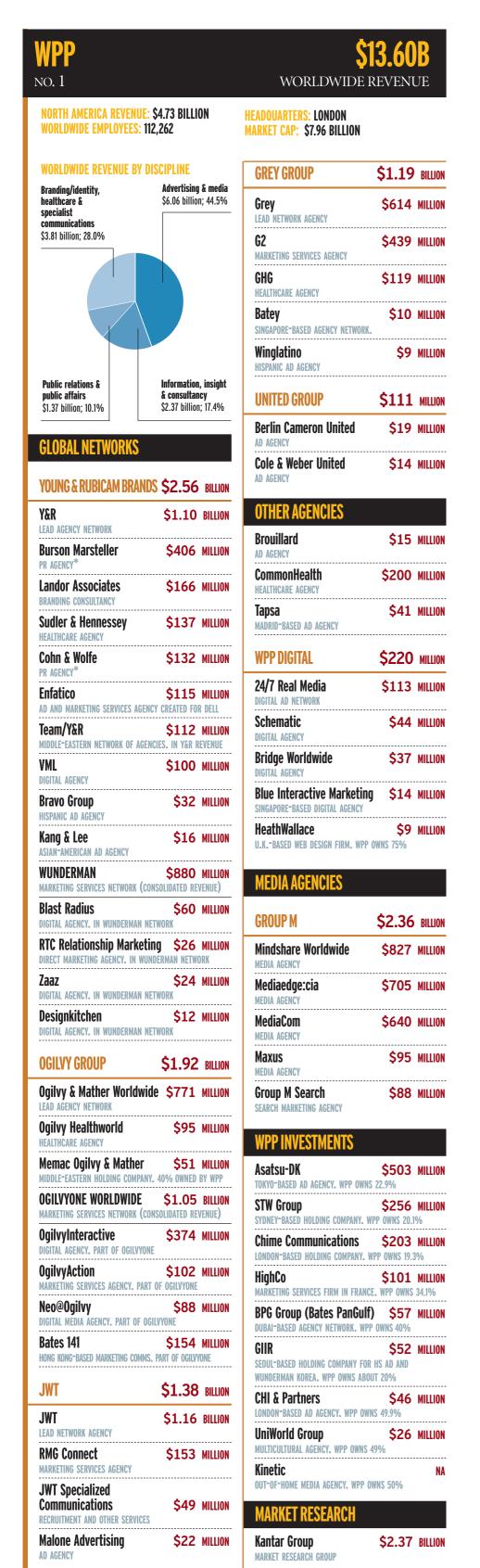
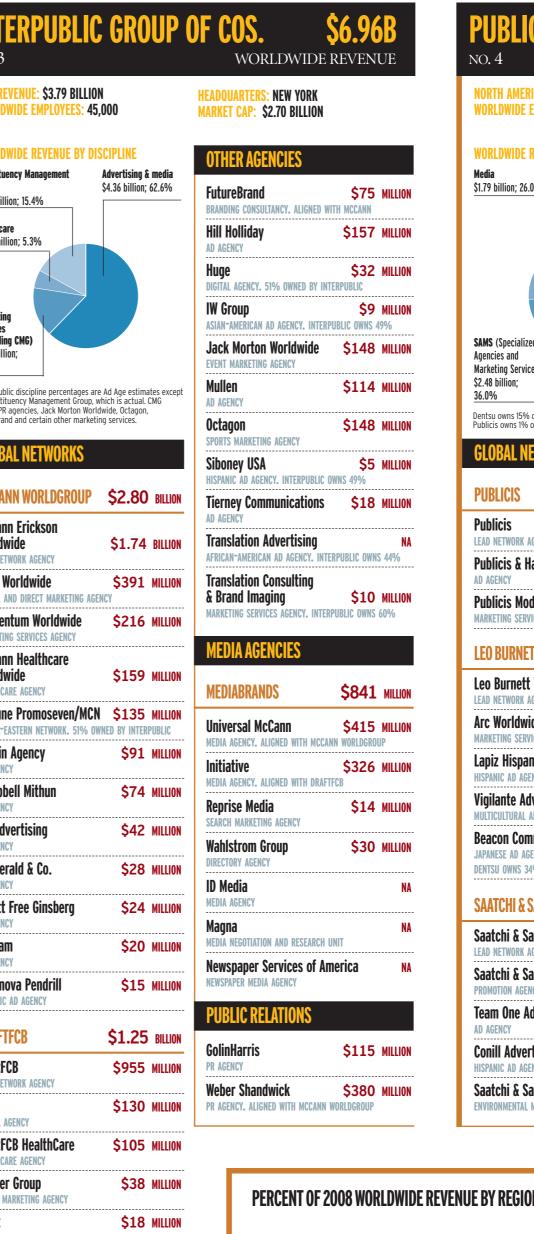
Primary holdings of the world's top four agency companies by 2008 worldwide revenue



1	O	1		C
OMNICOM GR	ROUP	\$13 WORLDWIDE RE	8.36B EVENUE	
U.S. REVENUE: \$6.89 BILLIO Worldwide Employees: 68		HEADQUARTERS: NEW YORK Market Cap: \$8.97 Billion		•
WORLDWIDE REVENUE BY DI	SCIPLINE	OTHER AGENCIES		ı
Specialty communications \$1.28 billion; 9.5%	Traditional medi advertising	a Rernard Hodes Group	\$116 MILLION] (
Public relations \$1.27 billion; 9.5%	\$5.73 billion; 42.	PECRUITMENT AGENCY C2 Creative	Č11 MILION	-
VIIII SIIII VIII VIII VIII VIII VIII VI		PART OF RADIATE GROUP		-
		Cline Davis & Mann Healthcare agency	\$130 MILLION	l
		Corbett Accel Healthcare Group Healthcare agency	\$61 MILLION	I
		Critical Mass	\$83 MILLION	I
	Customer relations management	Cutwater	\$9 MILLION	-
	\$5.08 billion; 38.1%	AD ACERCI	\$45 MILLION	-
GLOBAL NETWORKS		HISPANIC AD AGENCY		-
DDB WORLDWIDE	n 4a	Direct Partners Direct Marketing Agency	\$19 MILLION	-
COMMUNICATIONS GROU		Doremus Business-to-business agency	\$47 MILLION	l
DDB Worldwide Lead network agency	\$1.51 BILL	Downtown Partners Chicago AD AGENCY	\$4 MILLION	-
Interbrand Branding Consultancy	\$257 MILL	ION Element 79 Partners		
Tribal DDB		AD AGENCY		-
TracyLocke		AFRICAN-AMERICAN AD AGENCY. OMNICO	M OWNS 49%	-
Alma DDB	\$15 MILL	JON POLITICAL AD AGENCY		-
HISPANIC AD AGENCY. OMNICOM OWI Rodgers Townsend		GMR Marketing EVENT MARKETING AGENCY. LEAD AGENCY	\$106 MILLION Y in radiate group)
AD AGENCY Roberts & Tarlow	\$12 MILL	Goodby, Silverstein & Partners AD AGENCY	\$125 MILLION	I
AD AGENCY Spike DDB AFRICAN-AMERICAN AD AGENCY. OMI	\$4 MILL	Grizzard Communications	\$36 MILLION	-
RAPP Marketing Services Network (COI	\$657 MILL NSOLIDATED REVENUE	GSD&M Idea City		-
Kern Organization MARKETING SERVICES AGENCY. PART		Harrison & Star	\$55 MILLION	
BBDO WORLDWIDE		HEALTHCARE AGENCY Javelin Direct DIRECT MARKETING AGENCY	\$53 MILLION	-
	\$1.99 BILL	.ION LatinWorks	\$17 MILLION	-
LEAD NETWORK AGENCY Proximity Worldwide	\$347 MILL	HISPANIC AD AGENCY. OMNICOM OWNS 4 ION Marketing Arm		
Organic		MARKETING SERVICES AGENCY		_
DIGITAL AGENCY	\$60 MILL	AD AGENCY		-
Atmosphere DIGITAL AGENCY		AD AGENCY		-
Barefoot Digital Agency	\$11 MILL	DIGITAL AGENCY	\$13 MILLION	
TBWA WORLDWIDE	\$1.96 BILI	Russ Reid Co.	\$29 MILLION	ĺ
TBWA Worldwide	•	JON Serino Coyne	\$14 MILLION	I
LEAD NETWORK AGENCY Zimmerman Advertising	\$186 MIII	Siegel & Gale		-
AD AGENCY		Targetbase	\$94 MILLION	
PROMOTION AGENCY		MARKETING SERVICES AGENCY	\$21 MILLION	-
TBWA/WorldHealth Healthcare agency	\$101 MILL	JON DIRECT MARKETING AGENCY	AET MITTIN	
Agency.com DIGITAL AGENCY	\$94 MILL	MEDIA AGENCIES		
Tequila Marketing services agency	\$80 MILL	OMINICOM MEDIA ONOOI		-
OTHER AGENCIES		OMD Worldwide MEDIA AGENCY	\$907 MILLION	
180 Amsterdam/180 LA	\$44 MIII	PHD	\$176 MILLION	1
AD AGENCY		Novus Print Media Network	\$160 MILLION	-
Alcone Marketing Group PROMOTION AGENCY		Resolution Media	\$14 MILLION	-
Arnell Group ad and branding agency	\$27 MILL	ION SEARCH MARKETING AGENCY		-
Beanstalk Group BRANDING CONSULTANCY	\$16 MILL	LION Advertising DIRECTORY AGENCY	\$101 MILLION	I
Sample Venterinite!				

INTERPUBLI No. 2	C GROUP
NO. 3 U.S. REVENUE: \$3.79 BILLI WORLDWIDE EMPLOYEES: 4	
WORLDWIDE REVENUE BY D	DISCIPLINE
Constituency Management Group¹ \$1.07 billion; 15.4%	Advertising & media \$4.36 billion; 62.6%
Healthcare \$369 million; 5.3%	
Marketing services (excluding CMG) \$1.17 billion;	
16.8% 1. Interpublic discipline percentages of Constituency Management Group houses PR agencies, Jack Morton Wo FutureBrand and certain other market	, which is actual. CMG rldwide, Octagon,
GLOBAL NETWORKS	
MCCANN WORLDGROUP	\$2.80 BILLION
McCann Erickson Worldwide	\$1.74 BILLION
LEAD NETWORK AGENCY MRM Worldwide DIGITAL AND DIRECT MARKETING A	\$391 MILLION
Momentum Worldwide MARKETING SERVICES AGENCY	
McCann Healthcare Worldwide	\$159 MILLION
Fortune Promoseven/MC	N \$135 MILLION
Martin Agency	OWNED BY INTERPUBLIC \$91 MILLION
Campbell Mithun	\$74 MILLION
	\$42 MILLION
AD AGENCY Fitzgerald & Co. AD AGENCY	\$28 MILLION
Avrett Free Ginsberg AD AGENCY	\$24 MILLION
Gotham AD AGENCY	\$20 MILLION
	\$15 MILLION
DRAFTFCB	\$1.25 BILLION
DraftFCB Lead Network Agency	\$955 MILLION
R/GA DIGITAL AGENCY	\$130 MILLION
DraftFCB HealthCare HEALTHCARE AGENCY	\$105 MILLION
Hacker Group Direct Marketing Agency	\$38 MILLION
Rivet Promotion agency	\$18 MILLION
LOWE	\$571 MILLION
Lowe Worldwide Lead Network Agency	\$459 MILLION
Lowe Healthcare Worldwide Healthcare agency	\$112 MILLION
OTHER AGENCIES	***
Accentmarketing HISPANIC AD AGENCY. INTERPUBLIC	
Campbell-Ewald AD AGENCY Carmichael Lynch	
Carmichael Lynch AD AGENCY Dailoy	\$47 MILLION
Dailey AD AGENCY Deutsch	\$34 MILLION
AD AGENCY Endeavor Marketing	\$148 MILLION



NO. 4			WORLDWIDE RE	VENU	IJ
NORTH AMERICA REVENUE: \$ WORLDWIDE EMPLOYEES: 44,		ON	HEADQUARTERS: PARIS MARKET CAP: \$5.45 BILLION		
WORLDWIDE REVENUE BY DIS	CIPLINE Advertising		OTHER AGENCIES		
	\$2.62 billion;	38.0%	Bartle Bogle Hegarty LONDON-BASED AD AGENCY. PUBLICIS ON	\$169 INS 49%	M
			Bromley Communications HISPANIC AD AGENCY. PUBLICIS OWNS 49		
			Burrell Comm. Group African-American ad Agency. Publici	\$22 S OWNS 49	M %
			Fallon Worldwide ad agency. In "SSF group" with saa	\$81 ICHI	M
SAMS (Specialized Agencies and			Kaplan Thaler Group AD AGENCY		
Marketing Services) \$2.48 billion; 36.0%			Relay Worldwide Event marketing agency	\$17	M
Dentsu owns 15% of Publicis Groupe Publicis owns 1% of Interpublic Group			MEDIA AGENCIES/VIVAKI		
GLOBAL NETWORKS	Ć1 26		STARCOM MEDIAVEST Group	\$912	M
PUBLICIS	\$1.26		SMG Search	\$13	
Publicis Lead Network Agency	\$1.07	BILLION	SEARCH MARKETING AGENCY	-	
Publicis & Hal Riney AD AGENCY	\$20	MILLION	Spark Digital media agency	\$12	M
Publicis Modem & Dialog Marketing Services Agency	\$189	MILLION	Tapestry Starcom's multicultural media agenc		
LEO BURNETT WORLDWIDI	\$1.16	BILLION	MV42 mediavest's multicultural media agei	\$6 NCY	M
Leo Burnett Worldwide LEAD NETWORK AGENCY	\$795	MILLION	ZENITHOPTIMEDIA :	\$769	M
Arc Worldwide Marketing Services Agency	\$293	MILLION	Moxie Interactive DIGITAL AGENCY		
Lapiz Hispanic Marketing HISPANIC AD AGENCY		MILLION	VIVAKI		
Vigilante Advertising MULTICULTURAL AD AGENCY			Digitas Digital Agency Network	\$525	MI
Beacon Communications JAPANESE AD AGENCY. PUBLICIS OWN		MILLION	Performics search marketing agency, part of vi	\$38	M
DENTSU OWNS 34%	3 00 70,		Denuo Consultancy, part of Vivaki		
SAATCHI & SAATCHI					
Saatchi & Saatchi LEAD NETWORK AGENCY	\$790	MILLION	HEALTHCARE AGENCIES Revenue figures are for U.S. only for these Saatchi & Saatchi	healthcare	e ag
Saatchi & Saatchi X PROMOTION AGENCY	\$71		Healthcare Communications	\$85	
Team One Advertising AD AGENCY	\$55	MILLION	Medicus Lifebrands Part of publicis healthcare	\$45	M
Conill Advertising HISPANIC AD AGENCY			Brand Pharm Part of publicis healthcare	\$16	M
Saatchi & Saatchi S ENVIRONMENTAL MARKETING CONSULT			Williams-Labadie	\$15	MI

	OMNICOM Group	INTERPUBLIC GROUP OF COS.		WPP	PUBLICIS Groupe
U.S.	51.6%	54.5%	NORTH AMERICA	34.8%	42.7%
EUROPE	32.3%	25.3%	EUROPE	41.2%	38.4%
ASIA PACIFIC	T	9.4%	ASIA PACIFIC	T	11.0%
LATIN AMERICA	16.2%	5.1%	LATIN AMERICA	24.0%	5.1%
ALL OTHER MARKETS		5.8%	AFRICA AND MIDDLE EAST		2.9%

ABOUT AGENCY FAMILY TREES 2009

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Advertising Age's DataCenter produced this poster and a premium subscriber database (AdAge.com/agencyfamilytrees09) as part of Agency Report 2009. The poster shows 2008 revenue for key agency networks, ad agencies and marketing-services agencies owned by the world's Big 4 agency holding companies. Agency networks are in orange; agencies are in black. Total revenue for holding companies is from public documents. Revenue is worldwide except where indicated. Ad Age estimated revenue for networks and agencies. Figures are rounded. Not all units are shown; network listings are not comprehensive. Market-cap figures are as of April 17, 2009.

*Public relations agency revenue excluded from orangecolored network totals. Source: Ad Age DataCenter analysis

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